

- 1. Should the legal framework provide for the type of ICT upgrade to be introduced? How can it favour the EMBs ownership of the process?
- 2. How can capacity-building and sustainability be ensured if the EMB is not permanent?
- 3. Is it possible to rely on technology when political will/committment is uncertain or unfavourable?
- 4. What type of biometric features are conducive to ensure better sustainability?
- 5. Are civil/voter registration synergies always advisable?
- 6. How to ensure that vendors work in function of the EMBs and not the other way round?
- 7. In contexts where synergies are possible, who should be in charge of maintaining the data?
- 8. How can cost-effectiveness be ensured?
- 9. Other key challenges?



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Should the legal framework provide for the type of ICT upgrade to be introduced? How can it favour the EMBs ownership of the process?

- Legal framework not too prescriptive might prevent ownership of EMB and limit the effectiveness of electoral process
- If too generic can entail too much discretion for the EMB and can be open for challenges





With the support of











How can capacity-building and sustainability be ensured if the EMB is not permanent?

- Maintain institutional memory with the secretariat or technical staff/
- Keep a roster of experts















Is it possible to rely on technology when political will/committment is uncertain or unfavourable?

- **POSSIBLE** NOT opened be can to boycott/resistance acceptance of technologies
- Diminish confidence of EMB
- Resistance` introduction future for of technologies to support to

Spanish Ministry of Foreign Affairs and Cooperation











What type of biometric features are conducive to ensure better sustainability?

- Sustainability depends on the context
- There are not systems more sustainable than others
- More accepted facial/photo
- More accurate fingerprint















Are civil/voter registration synergies always advisable?

- It depends on the level of accuracy of the civil registry
- Not advisable in post conflict scenarios













